International Camping Fellowship



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The International Camping Fellowship is a worldwide assembly of camping and youth development professionals interested in sharing their enthusiasm, knowledge and commitment to the camping experience.

It is rooted in the belief that we can make a difference by "bringing together the world of outdoor experience."

The International Camping Fellowship welcomes all who wish to foster international understanding through the organized camp experience.



The Objectives of the ICF:

To coordinate the exchange of news and information between individuals, camps, outdoors experiences and organizations in different countries.

To encourage and facilitate bilateral and multilateral exchanges.

To stimulate efforts to achieve international understanding and global living, leadership, and ecological action through organized camping and outdoor experience.

To encourage the organization of regional and national camping associations.

President's Remarks

In this past year of ICF activity, we have continued to witness significant growth and development in many regions of the world. The work and world of camping and youth development takes place at every level - from individual counsellors and camps through regional associations and committees; from national organizations and conferences to international Congresses and exchanges.

I had started out this introduction to our Annual Report with a focus on the latter. It seems important to trumpet the major events. Our International Camping Congress in Antalya, Turkey, headed up by a relatively young team of camping professionals was truly outstanding and memorable. Fahrettin, Murat, and Osman Gözet mobilized an amazing team of volunteers to demonstrate the type of miracle that can be created in by camp leaders with a camp spirit in a camp environment.

The work of the ICF Board to create ICF Connect (see elsewhere in this report) is also momentous, indeed. International Study Tours like the one offered each year at the American Camp Association; Russian workshops and celebrations with international presenters, major conferences in Beijing sparking a boom in camping culture in China, annual conferences in so many countries, Board meetings in

Russia and ICDC courses on several continents – all these are important parts of this year in ICF.

By far the more important thing that has taken



place in the camping world this year is something that is hidden within these banner celebrations and that has been repeated across the world every summer and every day in the most humble and fundamental events of all. Whether ICF members or not, it is these camping leaders who made the difference in 2015. Whether they are doing it in the name of ICF or because they happen to believe the same thing that we all believe in ICF, it is the camp counsellors and camp leaders who have had the greatest influence on youth development in 2015.

These young camp leaders who have been working with, learning with and growing with the youth of the world are the real celebration of 2015 and of every year in camping.

President

Membership

The numbers of Full Members and ICF Affiliates shows an increase of about 10% from 2014 to 2015. Members and Affiliates registered through the ICF website online form and the International Camp Director Courses that took place in Mexico and Singapore:

Affiliates (complimentary)	3702
Camping Associations	7
Camps	309
Individuals	194
Organizations	46

Total 2015 Members and Affiliates 4258

Affiliates: The complimentary Affiliate status which was implemented in 2012 has offered the benefit of regular electronic communications from ICF.

Full members: Full, paid membership sub-categories (Individual, Camp, Organization, Association) provide expanded benefits, including discounted fees for Congresses, voting privileges, eligibility to run for office, and a membership certificate. In addition, Camps, Organizations, and Associations have links on the ICF website, may use the ICF logo, and are eligible for certain benefits from the American Camp Association and the Asia-Oceania Camping Fellowship.

Online registration: The ICF website has made the on-line process for joining, renewing memberships, and requesting Affiliate status more user-friendly. Prospective members may also opt to use the donations button, to make donations to the Bill Bowker Scholarship Fund and the ICF Butterfly Fund.

Relationships with Camp Associations: In an effort to reach camp and youth development leaders in the global camp community, the ICF Board continued to work directly with national and regional organizations to build networks.

The partnership agreement with the **American Camp Association** was expanded in February, 2013, to become recognized as an ACA Educational Alliance. As a result, ICF is now an ACA Business Affiliate, and the 2014 International Camping Congress received endorsement to provide Continuing Education Credits.

The Partnership with the **Australian Camps Association** is in the fourth year of providing ICF memberships for all full members of their association.

Discussions will continue in 2016 to help other associations to develop models for mutually beneficial partnerships. Camp association leaders (MAPE: Meeting of Association Presidents and Executives) will assemble at the next International Camping Congress in 2017 to discuss pertinent issues and share contacts.





ICF Members and Affiliates - Country Representation

	December 31st, 2015	Members	Affiliates
1	Argentina		2
2	Australia	246	604
3	Austria	2	
4	Azerbaijan		2
5	Bangladesh	1	2
6	Bermuda		1
7	Bolivia		3
8	Bosnia & Herzegovina	1	
9	Brasil	2	3
10	British Virgin Islands		1
11	Cambodia	2	2
12	Cameroon		3
13	Canada	32	319
14	Cayman Islands		1
15	China	25	82
16	Colombia	7	42
17	Costa Rica		4
18	Croatia	2	
19	Cuba		1
20	Cyprus	2	
21	Denmark		1
22	Dominican Republic		4
23	Ecuador		1
24	Egypt		1
25	France		5
26	Georgia	1	1
27	Germany	2	5
28	Ghana		3
29	Greece	4	119
30	Hong Kong	1	46
31	Hungary		5
32	Iceland	2	
33	India		9
34	Indonesia		4
35	Ireland	1	6
36	Italy	1	10
37	Japan	10	38
38	Jordan	1	
39	Kazakhstan		1
40	Kenya		4
41	Latvia		2
42	Liberia		2

	December 31st, 2015	Members	Affiliates
43	Malaysia	4	69
44	Mauritius		2
45	Mexico	21	139
46	Moldova		1
47	Mongolia	3	28
48	Myanmar		1
49	New Zealand		1
50	Nigeria	1	26
51	Pakistan	2	5
52	Palestine		2
53	Panama	4	1
54	Philippines	2	6
55	Poland	2	2
56	Portugal		1
57	Puerto Rico (US Territory)		1
58	Republic of Benin	1	
59	Romania	3	7
60	Russia	21	124
61	Rwanda		1
62	Saudi Arabia		1
63	Serbia	1	2
64	Sierra Leone		1
65	Singapore	24	16
66	South Africa	2	6
67	South Korea		5
68	Spain	4	4
69	Switzerland	3	5
70	Taiwan, ROC	2	13
71	Thailand	1	5
72	Tunisia		1
73	Turkey	22	229
74	Uganda	1	3
75	UK	2	6
76	Ukraine	4	25
77	Uruguay		52
78	USA	42	353
79	Uzbekistan		1
80	Venezuela	39	1212
81	Vietnam		2
82	Zaire		1
83	Zimbabwe		3
		<u>556</u>	<u>3702</u>



ICF Connect is one more current project of ICF. The object is to strengthen our member services by providing an online meeting point for all ICF members and affiliates. Users will be able to enter and maintain their personal information, share resources, initiate and join discussions in areas of interest, manage their membership, and register for ICF events.

ICF Connect will leverage the growth of Memberships and Affiliates; increase support of current Associations tied to the ICF; promote global data and information sharing and benchmarking. Utku Toprakseven and a team of concerted volunteers has been developing and customizing this member service for a full launch before the mid-point of the coming year.

Features for General Users

- **Member Database**: An online database of all individual, camp and association members and affiliates of ICF will allow them to update their profile and contact details, learning and development preferences, and to follow other members' activities.
- Resource Library: An online storage for camping documentation including files, images and links will allow ICF members to view and share knowledge about selected topics.
- **Members Forum**: A web forum will facilitate discussions, follow conversations, and share ideas with other ICF members in specific areas of interest within pre-defined topics and categories.
- **Event Calendar**: An interactive calendar will allow ICF members to track and register for all ICF events while accessing key event information such as location, dates, registration fees and other attendees.

Other Features for Administrators

- Memberships Management.
- Analysis Dashboards: Profiling, Engagement.

What Has Happened in 2015

- Development and Beta Testing
- Presentation to the ICF Board in Sochi in the fall of 2015
- ICF Connect deployment to Board Members

Next Steps: Strategies, Communication, Promotion, and Marketing

- Update and manage ICF Memberships and Affiliates.
- Announcement of ICF Connect to all members with their login details.
- Set-up resource library and forums for members use.
- Set-up events and take registrations.
- Promotions and marketing

Ambassadors

Ambassadors are an integral part of ICF's governance strategy that increases the engagement and presence of ICF volunteers in every country with ICF members. Countries have adopted different mechanisms for nominating, appointing and electing ambassadors. ICF Ambassadors serve in the period (typically three years) between International Camping Congresses.

Ambassadors commit to the following obligations and responsibilities during the period between Congresses:

- Represent the ICF movement within their country on behalf of the ICF Board.
- Encourage gatherings and build communities of ICF members within their country.
- Recruit additional ICF members (full and associate) within their country.
- Develop links amongst members, nationally and internationally, including the exchange of campers & camp staff.
- Supply camping news and information from their country to ICF on a regular basis.
- Share information about international camping and ICF programs and services to ICF members within their country.
- Serve as a member of the ICF General Assembly at the next International Camping Congress which includes information sharing and the election of members to the ICF Board.
- Secure regional coordinators within their country when appropriate.
- Assist in the work of the ICF in other ways as deemed appropriate.

These Ambassadors are currently serving (Dec. 2015)

AUSTRALIA Maree Feutrill AUSTRIA Bernd Seidl CANADA Gabrielle Raill Dr. Aijun Nie CHINA Luis Enrique Garcia COLOMBIA CROATIA Mike Higginbotham Orhun Mevlit **CYPRUS ENGLAND/UK** Clive Clifford **GERMANY** Jan Vieth

ICELAND Anna Margrét Tómasdóttir

IAPAN Shin Takahashi MALAYSIA Granda Aing Genaro Ortiz Tirado MEXICO Chultem Byambasuren **MONGOLIA** Father Mark Obayi **NIGERIA** Muhammad Ali Rizvi **PAKISTAN PANAMA** Anamari Eskildsen **PHILIPPINES** Larry Monzon

POLAND Krzysztof Alchimowicz ROMANIA Ana Manitiu Ozmen Dr. Alexey Andreev **RUSSIA** Kabelo Malefane **SOUTH AFRICA** Carolina Fleix **SPAIN THAILAND** Katherine Windsor Utku Toprakseven **TURKEY UGANDA** Alex Mushabe Olga Tsiupryk UKRAINE Steve Baskin **UNITED STATES** Rafael Alvarado **VENEZUELA**

New Ambassadors are being recruited on a regular basis. ICF has grown dramatically in just a few short years with members and affiliates in 81 countries. A goal of ICF is to find camping leaders willing to support ICF as Ambassadors, whenever possible, in countries currently without official Ambassadors. Inquiries are welcome. Contact: Jeff Bradshaw, ICF Ambassador Coordinator (jbradshaw@campingfellowship.org).



Ambassador Carolina Fleix from Spain represents ICF at a UNOSEL Conference in France.

International Camp Director Courses (ICDC)

Connie Coutellier (USA), ICDC Coordinator, and Andrew McGuckian (Australia) ICF Board Member, oversee this ICF program. Currently, there are thirty-five lead trainers, trainers, and assistant trainers in ten countries in addition to five active, qualified faculty members. Although there are some countries/regions that are well served with lead trainers, such as Australia and South America, other regions are in need of ongoing support and provision of lead trainers. This is particularly so in China and some other countries where English is not strong.

An ICDC and a training of trainers has been approved for the Asia Oceania Camping Congress in Japan 2016. Canada and Australia will also host ICDCs in the late fall of 2016. The ICDC coordinator worked with trainers and host organizations to provide the following courses in 2015:

China, April 2015 - 30 participants

Connie Coutellier, Andrew McGuckian, Tennant Kiu (Trainers)

Australia, September 2015 - 14 participants

Paul Colagiuri (Lead)

Mexico, November 2015 – 30 participants

Simon Sambrano, Juan Mario Gutierrez (Leads) and Blanca Jimenez (Assistant)

Singapore December 2015 – 28 participants

Tennant Kiu, Andrew McGuckian, and Hank Yap (Trainers).

International Camping Congress 2017

Progress toward the next international happiness with children accross the Camping Congress in Sochi, Russia, is world." underway. Formative meetings with Deputy Minister Kaganov took place in A full marketing plan will be implement-Science.

Alexander Dzheus, Executive Director of Congress Orlyonok Camp and inaugural president expected - both with Russian camping of the Russian Camping Association, is leaders as well as more traditional tourist also Chair of ICC 2017. Orlyonok Camp destinations. has agreed to undertake the bulk of the organization for the Congress with other help from camp leadership across Russia. John Jorgenson, Valery Kostin, and Jill Dundas are all serving in various capacities on the organizing and planning committees.

The Congress logo shows the ICC in the form of a bird (dove of peace) fashioned after a Russian traditional birch toy in the shape of a bird. It is accompanied by the theme of the Congress: "Sharing

both April and October, resulting in the ed in early spring of 2016, and everyone confirmed involvement and support of is invited to save the dates: October 15the Russian Ministry of Education and 19, 2017. One, possibly two, ICDC programs and the ICF Board Meeting will precede the Congress, and many posttravel opportunities



Research

The ICF Research Committee has continued to facilitate and monitor on-going research in the global camp community:

- The Camp Experience: Learning through the Outdoors, published in the Routledge International Handbook of Outdoor Studies (2016), was written by ICF research co-chairs Deb Bialeschki and Stephen Fine, along with Troy Bennett, ACA Graduate Research Assistant. The chapter provides a context for exploring the value of the camp experience by highlighting key research, contributions to outdoor learning, ideas, current issues and directions for the future
- In preparation for the AOCC in 2016 the National Camping Association of Japan has issued a Call for Presenters. The white paper on camping in is in preparation for distribution throughout Japan. Many responses have already been received from ICF members. The white paper will include some English pages to introduce camping in Japan.
- Research from Novosibirsk State Pedagogical University in Russia is pending.
- ICF Research Survey results from Clemson University are pending.
- Research on Canadian Camp Staff, Mandi Baker, PhD Candidate, Department of Tourism, Sport and Hotel Management and Griffith Accommodation, Griffith University, Australia, should be complete by spring 2016.
- Current Research Projects in Turkey: Researcher/research co-ordinator: Dr. Muberra Celebi. Research projects in Turkey are being undertaken at Abant Izzet Baysal University by Research Project Team: Dr.Meliha Atalav Noordegraaf, Dr.Burak Gurer. Dr.Melike Dr.Zuhal Kilinc. Esentas,-Dr.Selhan Ozbey, Dr.Pinar Guzel, Dr.Yeser Eskicioglu, Dr.Hulya Unlu, Ertan Tabuk., Self-awareness and development of leadership skills of female students participating in youth camp activities; Case study during the Ministry

of Youth and Sports Youth Camp, Researcher: Dr.Melike Esentas; PhD. dissertation, 2015, Celal Bayar University.

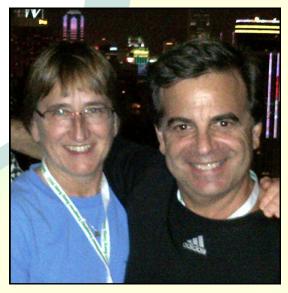
Study One: The main aim of the study is to examine outdoor youth camps within managerial dimensions and to suggest a model for Turkey

Study Two: Aim: Development of leadership skills of the volunteers in outdoor camps and Volunteer Training Project for 2016 - 2018: Examining and Comparing The Managerial Structure of Outdoor Youth Camps (Turkey, USA, Russia, Canada, Europe, and Australia.)

Sharing the "2016 ACA Camp Research Forum Book of Abstracts" (as a link) on the ICF research web page.

Research List-serve: This global list-serve is open to all professionals interested in research and evaluation related to youth development and the camp experience. Requests can be made to: dbialeschki@acacamps.org

The Research Committee will be involved in future discussions related to upcoming research conferences, potential projects, as well as web-based research and evaluation resources and information helpful to camp professionals.



Dr.Deb Bialeschki and Dr. Stephen Fine



Bill Bowker Scholarship Fund

This fund, established in memory of a long-time friend to International Camping, is designed to assist ICF members to participate in International Camping Congresses or other significant professional development opportunities. This funding is considered for applicants from countries without the resources and support of a formal camping association and to encourage the development of organized camping experiences and associations where none currently exist.

Awards

The Abbott Fenn Druzhba Award is the highest award of ICF. It is a special recognition of an individual, camp, or organization, which has made a significant and sustained contribution to international camping.

The Butterfly Award recognizes an individual, camp or organization that has made significant contributions internationally to the causes of camping (e.g. environmental, humanitarian or educational) over a period of time.

Letter of Merit Awards are presented to individuals or organizations for exemplary work on a specific project related to the global camp community.

Nomination forms and criteria are posted on the ICF website.

Special Programs and Conferences

United States: Each year, preceding the annual National Conference of the American Camp Association, ICF organizes a tour of local camps and youth programs for international visitors, providing a showcase of youth activities and an opportunity to network and meet other camp professionals. In 2015, the tour for 23 participants was organized by Linda Pulliam and Gwynn Powell and hosted by the Girl Scouts of Louisiana East. The group visited camps and youth programs in New Orleans. Jim Cain facilitated a get-acquainted session to kick off the tour.

Mongolia: An international workshop on "Games Around the World", led by Jim Cain, was held for camp counselors, methodologists, and teachers at International Youth Centre Nairamdal in Ulaanbaatar in May 2015. Representatives from Russia, China, Cameroon, Canada, Australia, and the USA attended.

Meeting of Association Presidents and Executives (M.A.P.E.)

During each International Camping Congress, a meeting is held as an information session for Presidents and Executives of national or regional associations. During the intervening years, communications are sent to MAPE members with relevant information. Pablos Casas, President of the AMC (Mexican Camping Association, has undertaken to reach out to all MAPE members in the form of a survey and direct communication. The next regular meeting will be convened during ICC2017 in Sochi, Russia.

Asia Oceania Camping Fellowship



The Asia Oceania Camping Fellowship (AOCF) was formed by ICF members from specific regions of the world. ICF members within Asian member countries, including Turkey and Russia, and in the Oceanic countries of the Pacific, including Australia, are welcomed as members. Currently all AOCF members are also ICF members. AOCF was formed at a meeting of Asian participants at the Sixth ICC held in Melbourne Australia in 2003 to bring together camping

people with an interest in Asia and to focus on developing camping in the Asian region. The main activity of AOCF is encouraging and hosting an Asia Oceania Camping Congress (AOCC) every three years (held in the year before ICC). Any and all camping professionals and supporters are welcome regardless of their home region, and everyone gains from the cultural and professional exchanges that take place. AOCF also sponsors a number of other international events. In 2015, this included the International Festival of Camp Games in May in Mongolia, hosted by the International Children's Centre, Nairamdal. For more information about AOCF and its activities, please contact the current Chairman of AOCF and ICF Board member, Bill Oakley (Australia).

6th Asia-Oceania Camping Congress



In 2000, Japan hosted the 5th International Camping Congress in Tokyo. In 2016, the international camping community will assemble from October 28-November 1 in Tokyo for the 6th Asia Oceania Camping Congress. The theme for the Congress is "Outreach, Camp for a Better Society" with the program focusing on the unique contributions to the development of young people which can be made by an organised camp experience. The venue is the National Youth Centre in Tokyo, formerly the site of the Athletes Village for the 1964 Olympic Games.

The year 2016 also marks the 50th anniversary of the establishment of the National Camping Association of Japan (NCAJ), a significant milestone which will be celebrated at the Congress. Other highlights include reports on the remarkable progress which has been made in the development and running of Grief and Trauma Camps for the many children affected by the disastrous earthquake and tsunami which struck northern Honshu in 2012. Prior to the Congress, an International Camp Directors Course (ICDC) is planned to support the rapid growth of organised camping across China and East Asia.

2015 Year End Operating Statement

			Variance		
	Actuals	Budget	Budget to Actuals	Notes	
Jan - Dec 2015					
Income					
Book Sales	111.27		(111.27)		
Cdn Account-Foreign Exchange	619.96		(619.96)		
Congress Revenue	0.00		0.00	no Congress in 2015	
Foreign Currency Exchange	1,240.37		(1,240.37)	conversion of US Acct to Cdn \$	
ICDC-Course Revenue	1,815.00	2,100.00	285.00		
ICF Tours-ACA Conference	3,180.00		(3,180.00)	net of expenses is loss of 121.55	
Membership Fees	9,665.76	8,005.00	(1,660.76)		
Merchandise Revenue	640.00		(640.00)	net of expenses is \$320	
Fundraising	0.00	6,000.00	6,000.00		
Total Income	17,272.36	16,105.00	(1,167.36)		
		Expenses			
Administration	0.00	0.00	0.00		
Bank Charges	134.64	100.00	(34.64)		
Insurance	2,975.40	2,200.00	(775.40)	increase higher than anticipated	
Paypal Fees	241.97	0.00	(241.97)	previously accounted against cost line	
Software	10,071.96	11,500.00	1,428.04	cost of ICF-Connect	
Total Administration	13,423.97	13,800.00	376.03		
Board Operating	593.49	3,200.00	2,606.51	no meeting costs at Orlyonyk or Sochi	
Board Travel to Member					
Countries	2,000.00	2,500.00	500.00		
Recognition	684.98	1,000.00	315.02		
Total Board Operating	3,278.47	6,700.00	3,421.53		
Communications	0.00	420.00	420.00		
Website	5,086.45	3,370.00	(1,716.45)		
Total Communications	5,086.45	3,790.00	(1,296.45)		
Cost of Goods Sold	320.00	0.00	(320.00)	value of cost of merchandise revenue	
History Project	0.00	0.00	0.00	all costs now netted through book sales	
ICF Tours-ACA Conference	0.004.55	0.00	(0.004.55)	_	
Costs	3,301.55	0.00		see note on revenue	
International Hosting	203.43	0.00	(203.43)		
Ambassador Allowance	0.00	2,000.00	2,000.00		
Research Project	0.00	500.00	500.00		
Legal Fees	1,695.00	0.00	(1,695.00)	specific to Not for Profit Act work	
Total Expenses	27,308.87	26,790.00	(518.87)		
Net Income/(Loss)	(10,036.50)	(10,685.00)	(648.49)	Favourable variance to budget	

2015 Year End Balance Sheet

As of December 31, 2015				
ASSETS				
Current Assets				
Bank Accounts				
BMO-CDN ACCOUNT	57,224.45			
BMO-US ACCOUNT	16,805.52			
BMO-US Exchange	6,222.83			
Cash Transactions	0.00			
Total Bank Accounts	\$ 80,252.80			
Accounts Receivable	· ·			
Accounts Receivable	1,197.61			
Total Accounts Receivable	\$ 1,197.61			
Other current assets	, , , , , , , , , , , , , , , , , , , ,			
Merchandise Inventory	2,270.00			
Prepaid Expenses	605.27			
Total Other current assets	\$ 2,875.27			
Total Current Assets	\$ 84,325.68			
TOTAL ASSETS	\$ 84,325.68			
LIABILITIES AND EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable	0.00			
Total Accounts Payable	\$ 0.00			
Other Current Liabilities				
Deferred Membership Revenue	0.00			
2013	0.00			
2014	0.00			
2015	0.00			
2016	7,803.42			
2017	5,437.19			
2018	164.30			
2019	0.00			
Total Deferred Membership Revenue	\$ 13,404.91			
Total Current Liabilities	\$ 13,404.91			
Long-Term Liabilities				
Bill Bowker Scholarship	21,271.29			
Butterfly Fund	1,780.70			
Druzhba Fund	1,344.60			
Total Long-Term Liabilities	\$ 24,396.59			
Total Liabilities	\$ 37,801.50			
Equity				
Opening Balance Equity	37,256.58			
Retained Earnings	19,304.11			
Net Income	-10,036.51			
Total Equity	\$ 46,524.18			
TOTAL LIABILITIES AND EQUITY	\$ 84,325.68			



President John Jorgenson

Represent ICF in all matters

Chair Board and Annual General Meetings (and any other meetings like MAPE and General Assembly at Congresses Chair the Executive Committee discussions

Liaise as needed with various members of Advisory Council



Past President Valery Kostin	President Elect	Vice President Fahrettin Gozet	General Secretary Linda Pulliam	Treasurer Jill Dundas
Advise President and Board as needed. Serves for one full year at the start of President's first term	Elected one full year before end of President's term	Supplementary responsibility for some member of the Board	Record and circulate minutes of all meetings	Handle all matters of finance for the association
Participate in all Executive and Board meetings	Participate in all Executive and Board meetings			Provide an annual financial statement for Annual Report
Serves ex-officio – (no vote)	Serves ex-officio – (no vote)			Participate as needed in Exec Committee discussions
		Provide Presidential responsibilities when the President is not available	Produce an Annual Report for distribution at large	Participate on committees requiring financial advice

	Communications Carole Cheley	Member-at-Large Tulsheg Tuvshin	Membership Alexia Sideri	Member-at-Large Anton Denisov	Ambassador General Jeff Bradshaw	Member-at-Large Don Cheley
	Website	Congress MAPE Meeting	Registrar	Russian Camping Assn.	Congress General Assembly	Awards
B O	E-Newsletter	Regional balance and cultural perspective on Board	Member Services	Regional balance and cultural perspective on Board	Ambassador Communication	Regional balance and cultural perspective on Board
A	Media Kits & packages	Special Task Forces and Projects	Contact Management	Special Task Forces and Projects	Association Liaison	
R D	ICDC Oversight Andrew McGuckian	Member-at-Large Fumio Morooka	Program Gwynn Powell	Congress Oversight	Member-at-Large Bill Oakley	Development Gonzalo Veloz
	ICDC Communications with Connie Coutellier	AOCC	Awards	Future Bid Coordinator	Constitution	Branding
	Curriculum Development	Regional balance and cultural perspective on Board	Research	Next Congress Liaison	Regional balance and cultural perspective on Board	Strategic Partnerships
	ICDC Archiving and Records	Special Task Forces and Projects	Special Program Projects	Special Task Forces and Projects	AOCF	

A D	Advisory Council	Internal Partners	Ambassadors (General Assembly)	External Partners	Associations Network
I	All Previous Members of Steering Committee/Board	Sub-groups, special interest groups and sub- organizations within ICF	One ambassador elected or appointed per country from the total ICF membership within that	Other international camping organizations	Member Association Presidents
0 D	Members emeritus	Liaison directly to Executive Committee	country. Liaison directly to Executive Committee and Board at General Assembly to provide direction and advice. Ambassadors meet at a	Other like-minded organizations who are not current affiliates or members	Member Association Executives
Y	Liaison directly to Executive Committee		General Assembly at each Congress to elect three Members at Large that 'balance' the Board.	Liaison directly to Executive Committee	MAPE - Meeting at Congress or as needed.



ICF BOARD - 2014-2017



















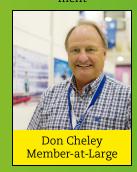


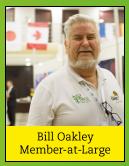












Members Emeritus

Armand Ball Dick Chamberlain Sachiko (Sako) Tanaka Jenny Bowker Jack Pearse (deceased)

For more information about ICF activities, visit:

www.campingfellowship.org

To become a more active volunteer in the work of ICF, contact us:

volunteer@campingfellowship.org

